

POLICY TYPE: GOVERNANCE PROCESS

POLICY TITLE: MANNER OF GOVERNING

The Board will govern in a manner that is nonpartisan and also balances outward vision with internal concerns. This includes encouraging diversity of viewpoints, and balancing strategic, tactical and administrative leadership styles. While a clear distinction shall be made between Board and Chancellor roles, it is also understood that effective performance requires an amalgam of collective and individual decisions that are both reactive and proactive, mindful of the past, but oriented toward the future.

More specifically, the Board will:

1. Operate in all ways mindful of its civic trusteeship obligation to those who own the organization, the residents of Maricopa County. Board members will attempt to work together, in a harmonious manner, in pursuit of this obligation.
2. Enforce upon itself whatever discipline is needed to govern efficiently, effectively, and with excellence. Discipline will apply to matters such as attendance, policy making principles, respect of roles, respect for democratic processes, and ensuring the continuity of governance capability. Continual redevelopment will include orientation of new members in the Board's governance process and periodic Board discussion of the vision, mission and values, outcome development, and public stewardship.
3. Direct, control, and inspire the organization through the careful establishment of organizational policies reflecting the Board's values and perspectives. The Board's major focus will be on, **BUT NOT LIMITED TO**, the intended long term impacts outside the operating organization (*outcomes*), ~~not on the administrative or programmatic means, except as they conflict with statutory law.~~
4. Cultivate a sense of group responsibility. The Board, not the staff, will be responsible for excellence in governing. The Board will be an initiator of policy, not merely a reactor to staff initiatives. The Board will use the expertise of individual members to enhance the ability of the Board as a body, rather than to substitute their individual judgments for the Board's adopted values.
5. Conduct itself in a manner that complies with all relevant laws and regulations. The Board will fulfill all of its legal and fiduciary responsibilities as required by state statutes, the Arizona Constitution, and all state administrative rules. These include responsibilities such as, **BUT NOT LIMITED TO**, approval of the budget, tuition and fees, degrees, certificates and diplomas, graduation requirements, curriculum catalog policies, and travel regulations and procedures.

6. Keep well-informed about relevant global and local educational and other issues, by actively gathering information and attendance at appropriate workshops and conferences to fulfill its role.
7. Conduct a formal evaluation of the Chancellor in May of each year to be based on previously agreed upon performance measures.
8. When requesting any information, must make that request through the Chancellor's office. **A BOARD MEMBER MAY ALSO MAKE A REQUEST FOR INFORMATION FROM THE CHANCELLOR'S DESIGNEE, WHO SHALL COORDINATE THE REQUEST WITH THE CHANCELLOR.**
9. Govern with appreciation of the diversity of our internal and external communities. Diversity is defined as the environment created within Maricopa that demonstrates equity and mutual respect of each person.
10. Direct that an annual review of board policies begin in July of each year for the purpose of routine maintenance.
11. Monitor and discuss the board's process and performance. Self-monitoring will be conducted annually and will emphasize objective criteria that focus on board efficiency, public stewardship, effectiveness, and attainment of its outcomes.